

**APPROVED**  
JUN 18 2008

REPORT OF GENERAL MANAGER

NO. 08-178

DATE June 18, 2008

**BOARD OF RECREATION  
and PARK COMMISSIONERS**

C.D. Various

BOARD OF RECREATION AND PARK COMMISSIONERS

SUBJECT: PROPOSED FEE INCREASES AND IMPLEMENTATION OF A  
RESIDENT/NON-RESIDENT FEE STRUCTURE AT CITY OF LOS ANGELES  
GOLF COURSES

V. Israel	_____	J. Kolb	_____
H. Fujita	_____	F. Mok	_____
S. Huntley	_____	*K. Regan	<u><i>[Signature]</i></u>
R. Adams	_____	M. Shull	_____

*[Signature]*  
General Manager

Approved \_\_\_\_\_

Disapproved \_\_\_\_\_

Withdrawn \_\_\_\_\_

RECOMMENDATION:

That the Board:

1. Approve the proposed changes to the Schedule of Rates and Fees for Golf as outlined in the body of this report, subject to approval by the U.S. Army Corps of Engineers (USACE) where applicable;
2. Instruct staff to request approval from USACE of the revised golf green fees for those golf courses located on USACE property; and
3. Upon receiving the USACE's approval, authorize staff to make the changes in the Department's Rates and Fees Manual effective July 1, 2008.

SUMMARY:

The cost of operating the City of Los Angeles golf courses has increased tremendously over the last several years due to rising energy, labor, and material costs. As a result, the Department is proposing to raise golf rates and fees to offset the increase in costs and to be able to maintain the golf courses in competitive conditions. To help reach this goal, the Department is proposing the following golf fee increases:

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1. General Golf Fee Increase

The Department is proposing a fee increase to all fee categories on all golf courses. The following fees are examples of some of the more significant rate increases:

18-Hole Weekday:	\$2.00 increase (from \$24.00 to \$26.00)
18-Hole Weekend:	\$3.00 increase (from \$31.00 to \$34.00)
18-Hole Senior:	\$2.00 increase (from \$15.00 to \$17.00)
Harbor Park 9-Hole Weekday:	\$2.50 increase (from \$13.50 to \$16.00)
Harbor Park 9-Hole Weekend:	\$3.50 increase (from \$17.00 to \$20.50)

As part of the general golf fee increase, the Department also proposes raising green fees at the Harbor Park Golf Course to be the same as the 9-hole rate on 18-hole golf courses. Currently, green fees at Harbor Park Golf Course are the same as the fees at Roosevelt and Penmar Golf Courses, which are executive 9-hole courses. Executive courses are shorter in length and lack Par 5 holes. Harbor Park, however, is a regulation 9-hole golf course. Regulation golf courses are longer and have a mixture of Par 3's, Par 4's and Par 5's. It is more similar to 9-hole play on an 18-hole golf course than it is to 9-hole play on a 9-hole executive golf course.

It is estimated that the general golf fee increase at all golf courses will generate additional revenues of \$1.43 million per year of which \$1.09 million will be deposited into the Department's General Fund and \$0.34 million will be deposited into the Department's Golf Surcharge Account, Fund 302, Department 89, Account 321K. Funds obtained through Golf surcharge are used to renovate and improve existing facilities at the Department's 13 golf courses and to supplement operational expenses not funded through the General Fund.

2. Increased Friday Fees

The Department is proposing the implementation of a Friday fee structure that will place the Friday fee between the regular weekday fee and the weekend fee. This is a common practice on many golf courses, since demand for Golf on Fridays is high. The following Friday fees are examples of some of the more significant rate increases:

18-Hole:	\$6.00 increase (from \$24.00 to \$30.00)
18-Hole Senior:	\$5.00 increase (from \$15.00 to \$20.00)
18-Hole Junior:	No increase (regular Weekday fee applied)
18-Hole Lifeline:	\$3.00 increase (from \$12.00 to \$15.00)

It is estimated that the increased Friday rates will generate additional revenues of \$0.23 million per year, of which \$0.18 million will be deposited into the Department's General Fund and \$0.06 million will be deposited into the Department's Golf Surcharge Account, Fund 302, Department 89, Account 321K.

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### 3. Resident/Non-Resident Fee Structure

The Department is proposing implementation of a resident/non-resident fee structure at all City of Los Angeles golf courses. Presently, the Department offers resident and non-resident reservation cards with a differential price structure for the purchase of the card. A recent survey of the neighboring municipalities has shown that many municipal golf systems, including Pasadena, Burbank, Long Beach, Anaheim, Ventura, Oxnard and Thousand Oaks, offer resident discounts for green fees.

The Department is proposing fee increases which range from \$3.00 to \$11.00, depending on the golf course and day of the week, to all non-residents at the City's golf courses. In order to obtain the resident green fee, golfers who reside within the City of Los Angeles will be required to purchase and present a resident reservation card. Proof of residency will be required in order to purchase a resident reservation card. Each individual golfer within a group will be required to present a resident reservation card to obtain the discount (i.e. one resident member of a foursome cannot receive the discount for all four golfers).

Enforcement of the resident/non-resident price differential will be conducted at the golf starter window. Staff will require each player in every group to present a golf reservation card validating a patron's residency. The resident/non-resident fee structure will be effective July 1, 2008. However, a three-month grace period will be necessary during the implementation of this program to allow the golfers sufficient time to purchase a resident reservation card. During the three-month grace period, the starters will allow the golfers to receive the resident rate if the golfer presents identification with an address located in the City of Los Angeles. After the three-month grace period, the resident fee will only be available to a resident reservation cardholder.

Historically, City affiliated golf clubs have received a \$2 discount for 18-hole play and \$1 discount for 9-hole play for weekday club events and have paid the weekend fee (no discounts) for weekend club events. City affiliated golf clubs will continue to play in club tournaments at the reduced resident fee (less any applicable discount) during club events only. These members will not receive the resident discount at any other time, unless they have a resident reservation card.

The resident/non-resident fee structure will not be applicable to junior play and tournaments. Junior play on the golf courses is relatively small and requiring resident juniors to purchase a resident golf card will discourage many of the junior golfers from frequenting the City's golf courses. The Department has always encouraged junior play to promote the game of golf to the next generation of golfers. Therefore, no resident cards will be required of Junior golfers. Tournaments have a set fee and are detailed in the Golf Tournament Policy.

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It is estimated that the resident/non-resident fee structure at all golf courses will generate additional revenues of approximately \$0.58 million per year, of which \$0.44 million will be deposited into the Department's General Fund and \$0.14 million will be deposited into the Department's Golf Surcharge Account, Fund 302, Department 89, Account 321K.

#### 4. Reservation Card Fees

It is anticipated that the new resident/non-resident fee structure will generate additional resident reservation card sales. The Department is proposing to increase the fee for one-year resident reservation cards from \$20.00 to \$25.00 and three-year resident reservation cards from \$50.00 to \$65.00. The non-resident card fees of \$40.00 for a one-year reservation card and \$100.00 for a three-year reservation card will not be raised at this time. Historically, the fees collected for the reservation cards have been deposited into the Department's Golf Reservations Account, Fund 302, Department 89, Account 850K. These funds have been utilized to cover salaries and contractual expenses related to the automated golf and tennis reservation system. In order to increase revenue to the Department's General Fund, it is now proposed that \$5.00 of each one-year reservation card sold (resident and non-resident) and \$15.00 of each three-year reservation card sold (resident and non-resident) be deposited into the Department's General Fund.

It is estimated that the reservation card fees will generate additional revenues of approximately \$1.23 million per year, of which \$0.39 million will be deposited into the Department's General Fund and \$0.84 million will be deposited into the Department's Golf Reservations Account, Fund 302, Department 89, Account 850K. The funds deposited into the Department's Golf Reservation Account will be utilized to offset costs related to the new web-based golf reservation system, as well as to fund additional staffing required to process the increased reservation card requests generated as a result of the new resident/non-resident fee structure.

#### 5. Internet Reservation Fees

In order to enhance the Golf Division's reservation system, the Golf Division, with the assistance of the Department's Systems Group and Administrative Resources Group, has developed a website which will be able to provide on-line reservations. Golf reservation cardholders will now be able to make reservations both on the existing telephone system as well as the internet.

In an effort to increase revenue, the Department is proposing to also provide internet reservations to non-cardholders three days in advance for a non-refundable fee of \$5.00 per player. Currently, the only people who can make golf reservations are reservation cardholders (reservations available seven days in advance). If a golfer does not have a reservation card, then the only way that a golfer can get a tee time on City golf courses is on a walk-on basis. It is believed that by allowing reservations to non-cardholders three

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days in advance, the City golf courses will become significantly more available and friendly towards non-frequent golfers, travelers, younger adults, last-minute golfers, and other golfers who are willing to play at non-premium times.

Of each \$5.00 additional reservation fee, it is proposed that:

1. \$3.00 will be deposited into the Department's General Fund; and
2. \$2.00 will be deposited into the Department's Golf Reservations Account, Fund 302, Department 89, Account 850K. The funds will help offset the additional costs related to maintaining a web-based reservation system.

It is estimated that the internet reservation fees will generate additional revenues of \$0.05 million per year of which \$0.03 million will be deposited into the Department's General Fund as increased revenue and \$0.02 million will be deposited into the Department's Golf Reservations Account, Fund 302, Department 89, Account 850K.

Detailed changes in green fees for the City of Los Angeles golf facilities are included in Exhibit A. Exhibit B summarizes the anticipated additional revenue from each fee increase.

The combination of the fee increase programs is projected to increase total revenue by approximately \$3.53 million per year. Of the \$3.53 million, it is anticipated that:

1. Approximately \$2.13 million will be deposited into the Department's General Fund;
2. Approximately \$0.54 million will be deposited into the Department's Golf Surcharge Account; and
3. Approximately \$0.86 million will be deposited into the Department's Golf Reservation Account.

Staff will request USACE approval in order to implement the fee increase at golf courses located on USACE property (Hansen Dam, Encino, Balboa, Woodley Lakes) effective July 1, 2008.

FISCAL IMPACT STATEMENT:

It is anticipated that the proposed fee changes and additions will increase the amount deposited into the Department's General Fund by approximately \$2.13 million for Fiscal Year 2008-2009.

This report was prepared by James N. Ward, Golf Manager.

FISCAL YEAR 2008-09  
DEPARTMENT OF RECREATION AND PARKS  
PROPOSED GOLF FEE INCREASE

Type of Fee Increase	Current Fee (per round) <sup>1</sup>	Proposed Fee (per round) <sup>1</sup>	Fee Increase (per round) <sup>1</sup>	Percentage Increase	Additional Annual Revenue
<b>General Golf Fee Increases<sup>2</sup></b>					
<b>Weekend Rates:</b>					
18 Hole Regulation Courses <sup>3</sup>	\$ 31.00	\$ 34.00	\$ 3.00	9.7%	\$ 421,405
9 Hole (Penmar & Roosevelt) <sup>4</sup>	\$ 17.00	\$ 19.00	\$ 2.00	11.8%	\$ 90,183
9 Hole (Harbor Park) <sup>4</sup>	\$ 17.00	\$ 21.00	\$ 4.00	23.5%	\$ 118,835
Rancho Park Par 3	\$ 7.00	\$ 8.00	\$ 1.00	14.3%	\$ 14,787
Los Feliz Par 3	\$ 6.00	\$ 7.00	\$ 1.00	16.7%	\$ 13,696
Holmby Park	\$ 3.00	\$ 4.00	\$ 1.00	33.3%	\$ 2,161
<b>Weekday Rates:</b>					
18 Hole Regulation Courses	\$ 24.00	\$ 26.00	\$ 2.00	8.3%	\$ 484,363
9 Hole (Penmar & Roosevelt) <sup>4</sup>	\$ 13.50	\$ 14.50	\$ 1.00	7.4%	\$ 84,458
9 Hole (Harbor Park) <sup>4</sup>	\$ 13.50	\$ 16.00	\$ 2.50	18.5%	\$ 144,605
Rancho Park Par 3	\$ 6.00	\$ 7.00	\$ 1.00	16.7%	\$ 26,536
Los Feliz Par 3	\$ 4.50	\$ 5.50	\$ 1.00	22.2%	\$ 27,125
Holmby Park	\$ 2.00	\$ 3.00	\$ 1.00	50.0%	\$ 3,300
<b>Estimated Increased Revenue for Fee Increases</b>					\$ 1,431,454
<b>Estimated Increased Revenue to Golf Surcharge Account<sup>5</sup> (24%)</b>					\$ 343,549
<b>Estimated Increased Revenue to General Fund<sup>6</sup> (76%)</b>					\$ 1,087,905
<b>Increased Friday Fee Structure<sup>7</sup></b>					
18 Hole Regulation Courses	\$ 24.00	\$ 30.00	\$ 6.00	25.0%	\$ 173,121
9 Hole (Penmar & Roosevelt) <sup>4</sup>	\$ 13.50	\$ 16.75	\$ 3.25	24.1%	\$ 37,627
9 Hole (Harbor Park) <sup>4</sup>	\$ 13.50	\$ 18.50	\$ 5.00	37.0%	\$ 24,032
<b>Estimated Increased Revenue for Fee Increases</b>					\$ 234,780
<b>Estimated Increased Revenue to Golf Surcharge Account<sup>5</sup> (24%)</b>					\$ 56,347
<b>Estimated Increased Revenue to General Fund<sup>6</sup> (76%)</b>					\$ 178,433
<b>Resident vs. Non-Resident Fee Increases<sup>8</sup></b>					
<b>Weekend Rates:</b>		<b>Non-Resident Fee</b>			
18 Hole Regulation Courses - Weekend	\$ 31.00	\$ 39.00	\$ 8.00	25.8%	\$ 95,857
9 Hole (Penmar & Roosevelt) <sup>4</sup> - Weekend	\$ 17.00	\$ 22.00	\$ 5.00	29.4%	\$ 18,766
9 Hole (Harbor Park) <sup>4</sup> - Weekend	\$ 17.00	\$ 24.00	\$ 7.00	41.2%	\$ 9,994
Rancho Park Par 3	\$ 7.00	\$ 11.00	\$ 4.00	57.1%	\$ 8,592
Los Feliz Par 3	\$ 6.00	\$ 10.00	\$ 4.00	66.7%	\$ 8,018
Holmby Park	\$ 3.00	\$ 6.00	\$ 3.00	100.0%	\$ 618
<b>Friday Rates:</b>					
18 Hole Regulation Courses - Weekday	\$ 24.00	\$ 35.00	\$ 11.00	45.8%	\$ 35,772
9 Hole (Penmar & Roosevelt) <sup>4</sup> - Weekday	\$ 13.50	\$ 19.75	\$ 6.25	46.3%	\$ 8,219
9 Hole (Harbor Park) <sup>4</sup> - Weekday	\$ 13.50	\$ 21.50	\$ 8.00	59.3%	\$ 5,222
<b>Weekday Rates:</b>					
18 Hole Regulation Courses - Weekday	\$ 24.00	\$ 31.00	\$ 7.00	29.2%	\$ 250,034
9 Hole (Penmar & Roosevelt) <sup>4</sup> - Weekday	\$ 13.50	\$ 17.50	\$ 4.00	29.6%	\$ 58,182
9 Hole (Harbor Park) <sup>4</sup> - Weekday	\$ 13.50	\$ 19.00	\$ 5.50	40.7%	\$ 40,208
Rancho Park Par 3 - Weekday	\$ 6.00	\$ 10.00	\$ 4.00	66.7%	\$ 17,487
Los Feliz Par 3	\$ 4.50	\$ 8.50	\$ 4.00	88.9%	\$ 20,589
Holmby Park	\$ 2.00	\$ 5.00	\$ 3.00	150.0%	\$ 1,034
<b>Estimated Increased Revenue for Fee Increases</b>					\$ 578,592
<b>Estimated Increased Revenue to Golf Surcharge Account<sup>5</sup> (24%)</b>					\$ 138,862
<b>Estimated Increased Revenue to General Fund<sup>6</sup> (76%)</b>					\$ 439,730
<b>Reservation Card Fees<sup>7</sup></b>					
One Year Reservation Card - Resident	\$ 20.00	\$ 25.00	\$ 5.00	25.0%	\$ 365,365
Three Year Reservation Card - Resident	\$ 50.00	\$ 65.00	\$ 15.00	30.0%	\$ 880,440
One Year Reservation Card - Non-Resident	\$ 40.00	\$ 40.00	\$ -	0.0%	\$ (5,832)
Three Year Reservation Card - Non-Resident	\$ 100.00	\$ 100.00	\$ -	0.0%	\$ (7,080)
<b>Estimated Increased Revenue for Fee Increases</b>					\$ 1,232,893
<b>Estimated Increased Revenue to Golf Reservation Account<sup>7</sup></b>					\$ 843,889
<b>Estimated Increased Revenue to General Fund<sup>8</sup></b>					\$ 389,004
<b>Proposed Internet Reservation Fees</b>					
Internet Reservation Fees (Estimated to be 1% of Total Annual Rounds)	N/A	\$ 5.00	N/A		\$ 50,000
<b>Estimated Increased Revenue to Golf Reservation Account<sup>7</sup></b>					\$ 20,000
<b>Estimated Increased Revenue to General Fund<sup>8</sup> (60%)</b>					\$ 30,000
<b>Total Estimated Increased Revenue for Fee Increases</b>					\$ 3,527,719
<b>Total Estimated Increased Revenue to Golf Surcharge Account</b>					\$ 538,758
<b>Total Estimated Increased Revenue to Golf Reservation Account</b>					\$ 863,889
<b>Total Estimated Increased Revenue to General Fund</b>					\$ 2,125,072

Notes:  
 (1) A Golf Round is one game played by an individual and can include 18 holes or 9 holes.  
 (2) A general fee increase is proposed to all fees throughout the City of Los Angeles golf system. Not only regular fees are impacted, but all discounted fees are impacted as well.  
 (3) Regulation Golf Courses include Par 3, Par 4, and Par 5 holes. The par for each hole typically indicates the length (in yardage) and the number of strokes each player should take to complete the hole.  
 (4) Harbor Park Golf Course pricing is different because Harbor Park is a regulation 9-hole golf course (has a mixture of Par 3's, Par 4's and Par 5's). The other 9-hole courses (Roosevelt and Penmar) are considered executive courses because of their shorter length and lack of Par 5's.  
 (5) 24% of revenue collected from golf fees go to the Golf Surcharge Account for Golf Course Capital Improvements and 76% go to the General Fund.  
 (6) The analysis calculates the incremental increase after taking into account the proposed general fee increase applied to all golf courses.  
 (7) It is proposed that \$5.00 of each one-year reservation card sold (resident and non-resident) and \$15.00 of each three-year reservation card sold (resident and non-resident) to be deposited into the Department's General Fund. The remainder will be deposited into the Department's Golf Reservation Account.  
 (8) 40% of Internet reservation fees collected go to the Golf Reservation Account and 60% to the General Fund.

**EXHIBIT A**

**GOLF**  
 (Revised ~~July 1, 2007~~ **07/08**)

Whenever the General Manager deems that a discount rate is appropriate for marketing, or due to course condition or temporary circumstances, the established twilight, super-twilight and mid-day rates will be utilized.

*\$1.00 from all 18-Hole Play fees to Special Facility Accounts for marshaling and golf course improvements.*

*\$0.75 from Harbor Park, Penmar, and Roosevelt Play fees to Special Facility Accounts for marshaling and golf course improvements.*

*\$0.50 from Rancho Park 3 Par Play fees to Special Facility Account for marshaling and golf course improvements.*

*\$0.25 from Los Feliz 3 Par Play fees to Special Facility Account for golf course improvements.*

**SECTION I STANDARD FEES**

**RESIDENT GREEN FEES**

**\*\*\*MUST HAVE RESIDENT RESERVATION CARD TO RECEIVE RESIDENT DISCOUNT\*\*\***

Regulation Courses (Woodley Lakes, Wilson, Harding, Hansen Dam, Encino, Balboa, Rancho Park)

	<u>Weekdays</u>		<u>Friday</u>	<u>Weekends &amp; Holidays</u>	
	<u>(Mon-Thurs)</u>				
<b>Regulation</b>					
18-Hole Play	<del>\$24.00</del>	<b>\$26.00</b>	<b>\$30.00</b>	<del>\$31.00</del>	<b>\$34.00</b>
9-Hole Play	<del>\$15.00</del>	<b>\$16.00</b>	<b>\$18.50</b>	<del>\$19.00</del>	<b>\$21.00</b>
<b>Other Courses</b>					
Harbor Park	<del>\$13.50</del>	<b>\$16.00</b>	<b>\$18.50</b>	<del>\$17.00</del>	<b>\$21.00</b>
Penmar	<del>\$13.50</del>	<b>\$14.50</b>	<b>\$16.75</b>	<del>\$17.00</del>	<b>\$19.00</b>
Roosevelt	<del>\$13.50</del>	<b>\$14.50</b>	<b>\$16.75</b>	<del>\$17.00</del>	<b>\$19.00</b>
Rancho Park 3 par	<del>\$ 6.00</del>	<b>\$ 7.00</b>	<b>\$ 7.50</b>	<del>\$ 7.00</del>	<b>\$ 8.00</b>
Holmby Park 3 par	<del>\$ 2.00</del>	<b>\$ 3.00</b>	<b>\$ 3.50</b>	<del>\$ 3.00</del>	<b>\$ 4.00</b>
Los Feliz 3 par	<del>\$ 4.50</del>	<b>\$ 5.50</b>	<b>\$ 6.25</b>	<del>\$ 6.00</del>	<b>\$ 7.00</b>
(Replay <del>\$2.50</del> <b>\$3.00</b> weekday Monday to Friday only)					

~~NO SHOW PENALTY~~ ~~\_\_\_\_\_~~ ~~\$5.00 (per individual)~~

~~Penalty to be charged when starter cannot fill no show vacancy from the course's call waiting sheet.~~

GOLF - (continued)

**NON-RESIDENT GREEN FEES**

	<u>Weekdays</u> <u>(Mon-Thurs)</u>	<u>Friday</u>	<u>Weekends &amp;</u> <u>Holidays</u>
<b>Regulation Courses</b>			
18-Hole Play	\$31.00	\$35.00	\$39.00
9-Hole Play	\$19.00	\$21.50	\$24.00
<b>Other Courses</b>			
Harbor Park	\$19.00	\$21.50	\$24.00
Penmar	\$17.50	\$19.75	\$22.00
Roosevelt	\$17.50	\$19.75	\$22.00
Rancho Park 3 par	\$10.00	\$10.50	\$11.00
Holmby Park 3 par	\$ 5.00	\$ 5.50	\$ 6.00
Los Feliz 3 par	\$ 8.50	\$ 9.25	\$10.00
(Replay \$6.00 Monday to Friday only)			

**SECTION II RESIDENT DISCOUNTED FEES**

**\*\*\*MUST HAVE RESIDENT RESERVATION CARD TO RECEIVE RESIDENT DISCOUNT\*\*\*  
(with the exception of Juniors)**

**SENIOR CITIZEN GREEN FEES (age 65 and over)**

Must be a reservation card holder (or for Rancho Park 3 par and Los Feliz, provide identification showing proof of age and residency within the City of Los Angeles) to be eligible for discounted fees. Discounted fees are only effective during non-holidays, Monday through Friday.

No replay rates at any course.

	<u>Weekdays (Mon – Thurs)</u>	<u>Friday</u>
<b>Regulation Courses</b>		
18-Hole Play Courses	<del>\$15.00</del> \$17.00	\$20.00
9-Hole Play on Regulation Courses	<del>\$ 9.00</del> \$10.00	\$12.00
<b>Other Courses</b>		
Harbor Park	<del>\$ 8.00</del> \$10.00	\$12.00
Penmar	<del>\$ 8.00</del> \$ 9.00	\$11.00
Roosevelt	<del>\$ 8.00</del> \$ 9.00	\$11.00
Rancho Park 3 par	<del>\$ 4.00</del> \$ 5.00	\$ 5.50
Los Feliz 3 par	<del>\$ 3.00</del> \$ 4.00	\$ 4.75
Holmby Park 3 par	No Discount Allowed	

GOLF - (continued)

STUDENT/JUNIOR GREEN FEES (Junior rates apply until September 1 of one's year of high school graduation or one's 19<sup>th</sup> birthday, whichever comes first)

Any golfer age 12 or younger must be certified to play and must be accompanied by an adult. Golfers 12 years of age and younger at Los Feliz and Holmby do not need to be certified but must be accompanied by an adult.

Weekend/Holiday access: Junior golfers will be charged the ~~regular weekday~~ weekend junior rate on weekends and holidays, on a walk-on basis only, subject to no existing reservations and no call sheet.

Weekdays only, except as above	<u>Tournament</u>	<u>Weekdays</u>		<u>Weekend</u>
		<u>(Mon-Friday)</u>	<u>Weekend &amp; Permit Play*</u>	<u>&amp; Holiday (Sat-Sun) &amp; Permit Play*</u>
<b>Regulation</b>				
18-Hole Play Courses	<del>\$9.00</del> \$11.00	\$5.00	\$6.00	\$7.00
9-Hole Play on Regulation Course	n/a	\$4.00	\$5.00	\$6.00
<b>Other Courses</b>				
Harbor Park	<del>\$5.00</del> \$6.00	\$4.00	\$5.00	\$6.00
Penmar	<del>\$5.00</del> \$6.00	\$4.00	\$5.00	\$6.00
Roosevelt	<del>\$5.00</del> \$6.00	\$4.00	\$5.00	\$6.00

\*High Schools, classes, etc.

All day	<u>Weekdays</u>		<u>Weekends &amp; Holidays</u>		<u>League w/permit &amp; Reserved Time</u>	
	<u>(Mon-Fri)</u>	<u>(Sat-Sun)</u>	<u>(Sat-Sun)</u>	<u>(Sat-Sun)</u>	<u>(Sat-Sun)</u>	<u>(Sat-Sun)</u>
Rancho Park 3 par	<del>\$3.00</del> \$3.50	\$4.00	\$4.50	\$4.00	\$5.00	\$5.00
Los Feliz 3 par	<del>\$3.00</del> \$3.50	\$4.00	\$4.50	\$4.00	\$5.00	\$5.00
Replay	<del>\$1.50</del> \$2.00	\$2.00	\$2.50	\$2.00	\$2.50	\$2.50
Holmby Park 3 par	<del>\$1.50</del> \$2.00	\$1.50	\$2.00	\$1.50	\$2.00	\$2.00

SENIOR CITIZENS LIFELINE GOLF PROGRAM (65 years or older)

Green fees under the Senior Citizens Lifeline Golf program apply to all courses, except Holmby Park, for weekday play only (Monday to Friday). Seniors who qualify for the Department of Water and Power Lifeline Rate exemption or qualify for Supplemental Security Income (SSI) from the Social Security Administration and present additional identification, showing proof of age and residency within the City of Los Angeles, will be issued a card verifying eligibility that will entitle Seniors to a discount equal to 50% of Weekday Green Fees. Purchase of a Golf Reservation Card is not required.

Regulation Courses	<u>Weekdays</u>		<u>Friday</u>
	<u>(Mon-Thurs)</u>	<u>(Mon-Thurs)</u>	<u>(Mon-Thurs)</u>
18-Hole Play Courses	<del>\$12.00</del> \$13.00	\$12.00	\$15.00
9-Hole Play on Regulation Courses	<del>\$ 7.50</del> \$ 8.00	\$ 7.50	\$ 9.25
<b>Other Courses</b>			
Harbor Park	<del>\$ 6.75</del> \$ 8.00	\$ 6.75	\$ 9.25
Penmar	<del>\$ 6.75</del> \$ 7.25	\$ 6.75	\$ 8.50
Roosevelt	<del>\$ 6.75</del> \$ 7.25	\$ 6.75	\$ 8.50
Rancho Park 3 par	<del>\$ 3.00</del> \$ 3.50	\$ 3.00	\$ 3.75
Los Feliz 3 par	<del>\$ 2.25</del> \$ 2.75	\$ 2.25	\$ 3.25

GOLF - (continued)

RATE REDUCTION WHEN TEMPORARY GREENS ARE IN USE

When more temporary greens are in use than the number stated below, regular weekday and weekend green fees only will be reduced as follows:

	<u>18-Hole Rates</u>		<u>9-Hole Rates</u>	
	<u>More than 3</u>	<u>More than 6</u>	<u>More than 2</u>	<u>More than 4</u>
Standard Green Fees only	\$2.50	\$5.00	\$1.50	\$3.00

Note: Temporary Green Discount does not apply to alternate greens. Discounts also do not apply to Senior & Junior green fees or other discounted rates.

MIDDAY, TWILIGHT, AND SUPER TWILIGHT FEES

Times and fees for Midday, Twilight, and Super Twilight rates are subject to approval of the General Manager.

	<u>Weekdays</u>		<u>Weekends &amp; Holidays</u>	
	<u>(Mon-Thurs)</u>	<u>Friday</u>	<u>(Sat-Sun)</u>	
Midday*	(\$3.00 less than 18-hole green fees)			
Twilight	<del>18-Hole</del> (9-hole rates)	<del>\$15.00</del>	<del>\$19.00</del>	
	<b>18-Hole</b>	<b>Same as 9-hole green fees</b>		
	9-Hole	<del>\$7.50</del> <b>\$ 8.50</b>	<b>\$10.25</b>	<del>\$10.50</del> <b>\$12.00</b>
Super Twilight	18-Hole	<del>\$8.00</del> <b>\$10.00</b>	<b>\$10.75</b>	<del>\$9.50</del> <b>\$11.50</b>

\*Midday rates (\$3.00 less than 18-hole green fees) will begin at the discretion of the General Manager.

**SECTION III NON-RESIDENT DISCOUNTED FEES**

SENIOR CITIZEN GREEN FEES (age 65 and over)

Must be a reservation card holder (or for Rancho 3 par and Los Feliz, provide identification showing proof of age and residency within the City of Los Angeles) to be eligible for discounted fees. Discounted fees are only effective during non-holidays, Monday through Friday.

No replay rates at any course.

	<u>Weekdays</u>	<u>Friday</u>
	<u>(Mon - Thurs)</u>	
<b>Regulation Courses</b>		
18-Hole Play	<b>\$22.00</b>	<b>\$25.00</b>
9-Hole Play	<b>\$13.00</b>	<b>\$15.00</b>
<b>Other Courses</b>		
Harbor Park	<b>\$13.00</b>	<b>\$15.00</b>
Penmar	<b>\$12.00</b>	<b>\$14.00</b>
Roosevelt	<b>\$12.00</b>	<b>\$14.00</b>
Rancho Park 3 par	<b>\$ 8.00</b>	<b>\$ 8.50</b>
Los Feliz 3 par	<b>\$ 7.00</b>	<b>\$ 7.75</b>
Holmby Park 3 par	<b>No Discount Allowed</b>	

GOLF - (continued)

**STUDENT/JUNIOR GREEN FEES (Junior rates apply until September 1 of one's year of high school graduation or one's 19<sup>th</sup> birthday, whichever comes first)**

Any golfer age 12 or younger must be certified to play and must be accompanied by an adult. Golfers 12 years of age and younger at Los Feliz and Holmby do not need to be certified but must be accompanied by an adult.

**Weekend/Holiday access: Junior golfers will be charged the weekend junior rate on weekends and holidays, on a walk-on basis only, subject to no existing reservations and no call sheet.**

<u>Weekdays only, except as above</u>	<u>Tournament</u>	<u>Weekdays (Mon-Fri)</u>	<u>Weekends &amp; Holidays (Sat-Sun) &amp; Permit Play*</u>
<b>Regulation Courses</b>			
18-Hole Play	\$11.00	\$6.00	\$7.00
9-Hole Play	n/a	\$5.00	\$6.00
<b>Other Courses</b>			
Harbor Park	\$6.00	\$5.00	\$6.00
Penmar	\$6.00	\$5.00	\$6.00
Roosevelt	\$6.00	\$5.00	\$6.00

\*High Schools, classes, etc.

<u>All day</u>	<u>Weekdays (Mon-Fri)</u>	<u>Weekends &amp; Holidays (Sat-Sun)</u>	<u>League w/permit &amp; Reserved Time</u>
Rancho Park 3 par	\$3.50	\$4.50	\$5.00
Los Feliz 3 par	\$3.50	\$4.50	\$5.00
Replay	\$2.00	\$2.50	
Holmby Park 3 par	\$2.00	\$2.00	\$2.00

**RATE REDUCTION WHEN TEMPORARY GREENS ARE IN USE**

When more temporary greens are in use than the number stated below, regular weekday and weekend green fees only will be reduced as follows:

	<u>18-Hole Rates</u>		<u>9-Hole Rates</u>	
	<u>More than 3</u>	<u>More than 6</u>	<u>More than 2</u>	<u>More than 4</u>
Standard Green Fees only	\$2.50	\$5.00	\$1.50	\$3.00

**Note: Temporary Green Discount does not apply to alternate greens. Discounts also do not apply to Senior & Junior green fees or other discounted rates.**

GOLF - (continued)

**MIDDAY, TWILIGHT, AND SUPER TWILIGHT FEES**

Times and fees for Midday, Twilight, and Super Twilight rates are subject to approval of the General Manager.

		<u>Weekdays</u> <u>(Mon-Thurs)</u>	<u>Friday</u>	<u>Weekends</u> <u>&amp; Holidays</u> <u>(Sat-Sun)</u>
Midday*		\$3.00 less than 18-hole green fees		
Twilight	18-Hole		Same as 9-hole green fees	
	9-Hole	\$10.50	\$12.25	\$14.00
Super Twilight	18-Hole	\$13.00	\$13.75	\$14.50

\*Midday rates (\$3.00 less than 18-hole green fees) will begin at the discretion of the General Manager.

**SECTION III IV OTHER FEES**

**FEE FOR REGISTRATION CARDS**

One-Year Card	Resident	<del>\$20</del> \$25
	Non-Resident	\$40
	Non-Resident Senior	<del>\$20</del> \$25
Three-Year Card	Resident	<del>\$50</del> \$65
	Non-Resident	\$100
	Resident and Non-Resident Senior	<del>\$50</del> \$65

**NO SHOW PENALTY** \$5.00 (per individual)

Penalty to be charged when starter cannot fill no-show vacancy from the course's call waiting sheet.

**WEB RESERVATION FEE FOR NON-CARDHOLDERS**

All Courses\* - \$5 Non-refundable fee per player

\*With the exception of Los Feliz – 3 Par, Rancho Park 9 – 3 Par, and Holmby Park, where reservations are not taken.

**TOURNAMENT FEES**

	<u>Weekdays</u> <u>(Mon-Thurs)</u>	<u>Friday</u>	<u>Weekends &amp; Holidays</u>
18-Hole	<del>\$31.00</del> \$35.00	\$37.50	\$40.00 \$45.00 (Griffith Park & Sepulveda courses only, see Tournament Policy)
9-Hole	<del>\$15.00</del> \$18.00	\$19.50	(See Tournament Policy)
Rancho Park 3 par	<del>\$ 8.00</del> \$ 9.00	\$ 9.50	



GOLF - (continued)