

CITY OF LOS ANGELES
DEPARTMENT OF RECREATION AND PARKS

TO: BOARD OF RECREATION AND PARK COMMISSIONERS

FROM: MICHAEL A. SHULL, General Manager



SUBJECT: OVERVIEW OF THE ADOPTED FISCAL YEAR 2022-23 DEPARTMENT OF RECREATION AND PARKS OPERATING BUDGET

The City of Los Angeles (City) Fiscal Year 2022-23 (FY '22-23) Budget was approved by the City Council and the Mayor on May 25, 2022 and May 31, 2022, respectively. Included in the adopted FY '22-23 Budget is the \$317.7M appropriation for the operations of the Department of Recreation and Parks (RAP), an increase of \$18.97M from FY '21-22.

SOURCES OF FUNDS:

The projected sources of funds for FY '22-23 operations include the following.

- \$245.97M from the City's Charter Mandated property tax revenue allocation, an increase of \$9.81M from FY '21-22
- \$9M from the Golf Revenue
- \$7M from the Harbor Department for ground maintenance and recreational services provided by RAP
- \$5.6M of reimbursements from special funds Proposition K, a decrease of \$0.4M from FY '21-22
- \$3.2M from the Greek Theatre, an increase of \$2.7M from FY '21-22
- \$2.2M from Griffith Park Parking, a decrease of \$0.5M from FY '21-22
- \$1.5M from Griffith Observatory, an increase of \$1.1M from FY '21-22
- \$4.0M from swim pools and recreation centers, an increase of \$3.8M from FY '21-22
- \$1.5M transfer from the Pershing Square Revenue
- \$15.8M from other self-generated revenues, mainly from facility and programming fees and concessions, an increase of \$7.6M from FY '21-22
- \$21.96M from the City's General Fund, a decrease of \$5.1M from FY '21-22

See Attachment A for Sources of Funds from FY '11-12 through FY '22-23.

APPROVED FUNDING REQUESTS:

RAP submitted its FY '22-23 budget proposal in alignment with the Mayor's FY '22-23 Budget Policy and Goals. The budget proposal focused on restoration and recovery of equity-based programs, services and safety, security and cleanliness of our facilities as we recover from the COVID-19 pandemic and economic downturns.

The approved FY '22-23 Budget provides funding for the following services and functions:

- Funding and regular authorities to retain 140 full-time positions vacated due to Separation Incentive Program (SIP) (\$11,556,000)

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- Funding and resolution authorities to retain 52 full-time positions for services restoration and enhancement of the Aquatics, Building and Facilities Maintenance, Land Maintenance, Public Safety, City Services, Capital Projects and Planning, Recreational Programming, Human Resources and Risk Management programs (\$4,403,000)
- Funding and regular authorities for five full-time positions for 61 New and Expanded Facilities (six new parks, two pools, two new skate parks and 51 expanded facilities), including funding for security cameras' maintenance and repair at 12 additional facilities (\$2,778,000)
- Funding for Summer Play LA – Summer Camp which provides subsidized summer camp programs at 81 Summer Play LA sites at \$10 per week per child serving communities of low socioeconomic backgrounds (\$5,725,000)
- Funding for maintenance of hydration systems and drinking fountains (\$150,000)
- Funding for Fire-Life-Safety systems (\$450,000)
- Funding and regular authorities to retain 24 full-time positions for three Bulky Item Illegal Dumping (BIID) crews (\$1,658,000)
- Funding for nine months and regular authorities for three full-time positions for the Planning, Construction and Maintenance sections (\$357,000)
- Funding from previously received donations to support programming at EXPO Park (\$100,000)
- Funding for six months and resolution authorities for three full-time positions to expand adaptive programming and establish administrative support for the Youth Sports Partnership Agreement with LA2028 (\$124,000)
- Funding to cover the cost increase for refuse collection services (\$350,000)
- Funding for part-time Security Officers to reduce the reliance on contract security services (\$750,000)
- Funding for 120-day temporary employment for the Jordan Downs Redevelopment Project (\$125,000)
- Increase Salary Savings Rate by 2.5% to 3.0% (-\$547,000)
- Provide regular authorities without funding for 11 Recreation Facility Directors to reactivate all Senior Centers in the City
- Continue resolution authorities for 36 full-time positions to continue operations at ten Child Care Centers
- Provide regular authorities without funding for nine full-time positions to open an additional three Child Care Centers

The FY '22-23 Budget also includes City General Funds (\$4.3M) to continue the City Services provided by RAP to other City departments: Joy Picus Child Care Center as well as operations at other Child Care Centers; Public Building Landscape Services; Summer Night Lights Program (SNL); and Emergency Management.

See Attachments B and C for the approved budget by budgetary program and category.

Additional one-time funds from City's General Funds and the Proposition A Local Transit Assistance Fund are also allocated for the following programs:

- SNL Program (\$6,400,000)
- Youth Program Bus Services (\$500,000)

CHALLENGES:

RAP is required to continue to use \$97.3M (30.62% of the total operating budget) to pay reimbursements to the City's General Fund for employee benefits (\$64.7M), the Department of Water and Power (DWP) for utilities (\$29.9M), and the Bureau of Sanitation for refuse costs (\$2.7M). These increases diminish RAP's ability to meet and increase vital maintenance and recreational programming needs. Since the inception of these Department contributions in FY '08-09, approximately **\$871M** has been diverted away from RAP's core operations-

RAP's budget for revenue is predicated on continued improvements to the economy and a demand for RAP services and assuming that RAP will no longer have the need to restrict activities due to the Covid pandemic. RAP remains hopeful that as the economy continues to reopen, there will be an increased demand for RAP services and a pathway to increased revenues and restored services.

See Attachment D for expenditures by program and by category.

POSITIONS:

The FY '22-23 Budget includes 1,590 regular authorities and 91 resolution authorities for a total of 1,681 full-time positions. The 31 new positions added in FY '22-23 are for services restoration and enhancement in the following programs: Aquatics (4), Planning (3), Recreation (15), and Child Care (9).

Although the number of authorities has increased in FY '22-23, RAP will face challenges to continue our workforce restoration due to unbudgeted/under-budgeted demands.

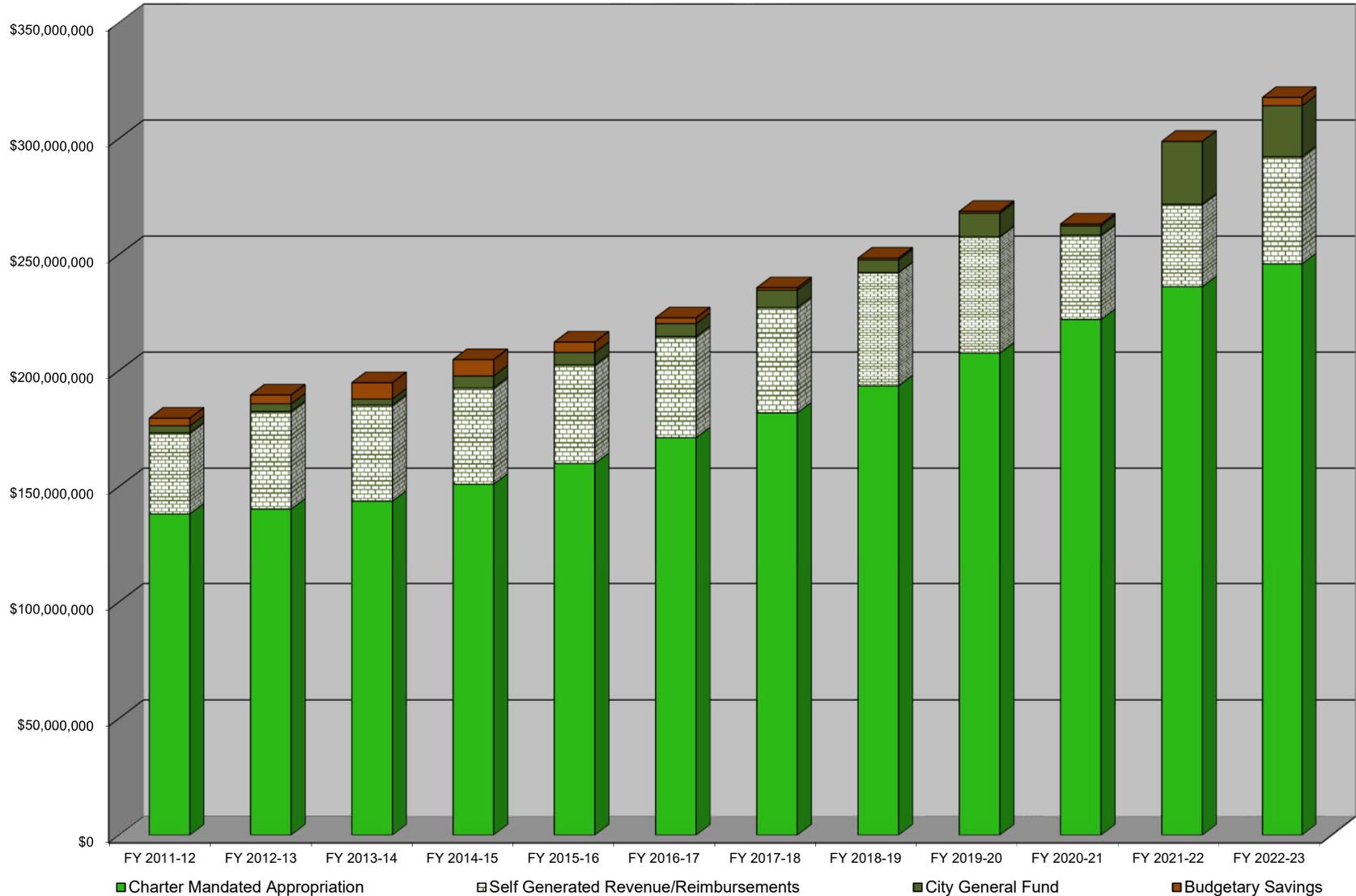
This Report was prepared by Charles Wilkie, Senior Management Analyst I, Finance Division.

LIST OF ATTACHMENTS

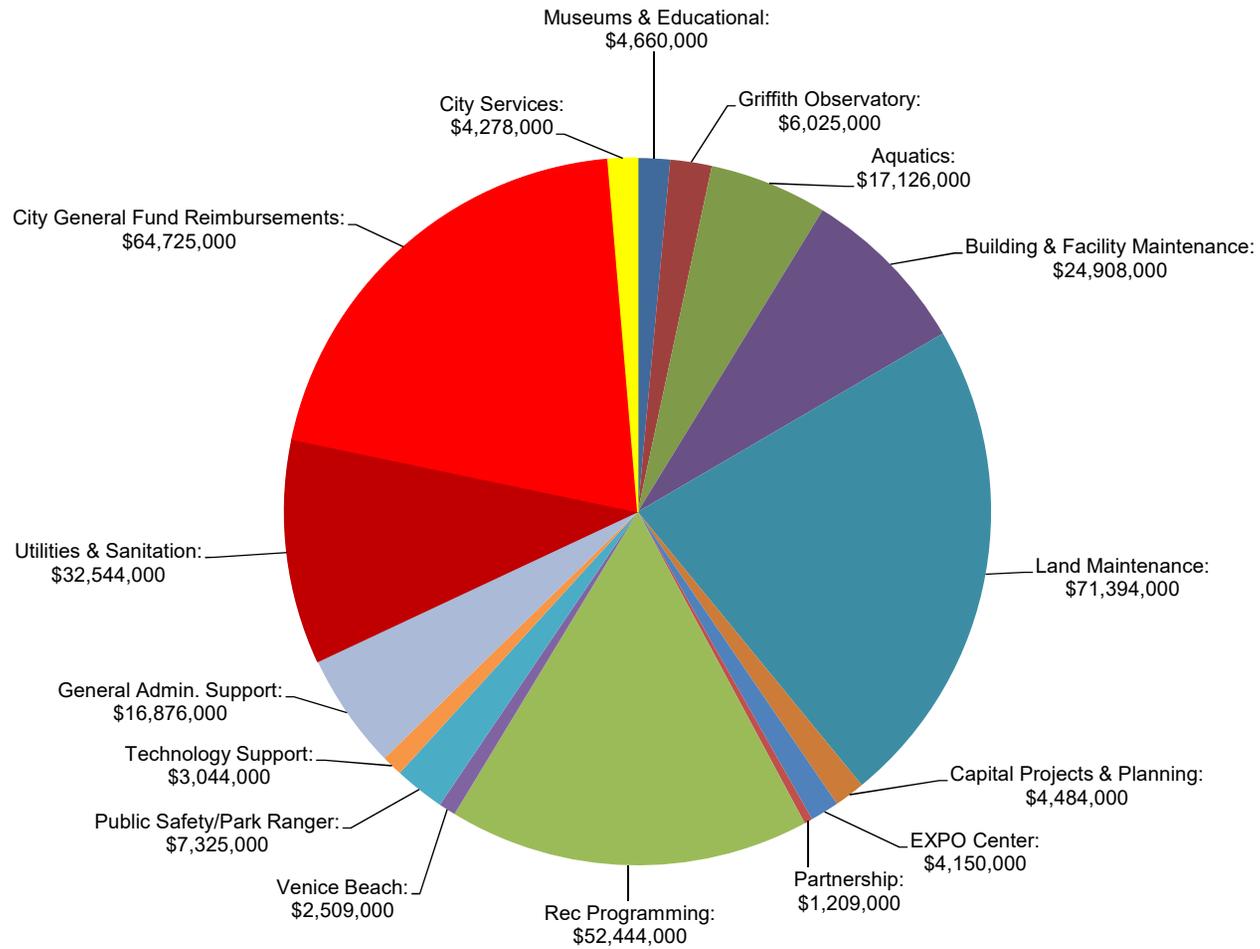
- A) Sources of Funds from FY '11-12 through FY '22-23
- B) FY '22-23 Budget by Program Chart
- C) FY '22-23 Budget by Program Details
- D) Expenditures by Category from FY '11-12 through FY '22-23

**CITY OF LOS ANGELES DEPARTMENT OF RECREATION AND PARKS (RAP)
SOURCES OF FUNDS
ADOPTED BUDGET FOR FISCAL YEAR 2011-12 THROUGH FISCAL YEAR 2022-23**

Source of Funds	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Charter Mandated Appropriation	\$138,211,089	\$140,294,701	\$143,733,170	\$151,018,118	\$159,925,758	\$171,068,408	\$181,769,043	\$193,411,135	\$207,492,010	\$222,012,226	\$236,155,856	\$245,969,329
Self Generated Revenue/Reimbursements	\$34,875,000	\$42,028,248	\$41,343,301	\$41,456,000	\$42,456,000	\$43,556,000	\$45,408,000	\$48,808,000	\$50,159,149	\$36,305,000	\$35,495,999	\$46,196,000
City General Fund	\$3,100,000	\$3,311,662	\$2,624,662	\$5,160,448	\$5,393,126	\$5,573,447	\$7,474,173	\$5,452,976	\$10,162,833	\$4,050,590	\$27,075,445	\$21,962,844
Budgetary Savings	\$3,300,000	\$3,834,113	\$7,044,152	\$7,044,152	\$4,500,000	\$2,500,000	\$1,000,000	\$750,000	\$750,000	\$750,000	\$0	\$3,575,000
Total	\$179,486,089	\$189,468,724	\$194,745,285	\$204,678,718	\$212,274,884	\$222,697,855	\$235,651,216	\$248,422,111	\$268,563,992	\$263,117,816	\$298,727,300	\$317,703,173



**CITY OF LOS ANGELES DEPARTMENT OF RECREATION AND PARKS
FISCAL YEAR 2022-23 OPERATING BUDGET DISTRIBUTION BY PROGRAM/CATEGORY**



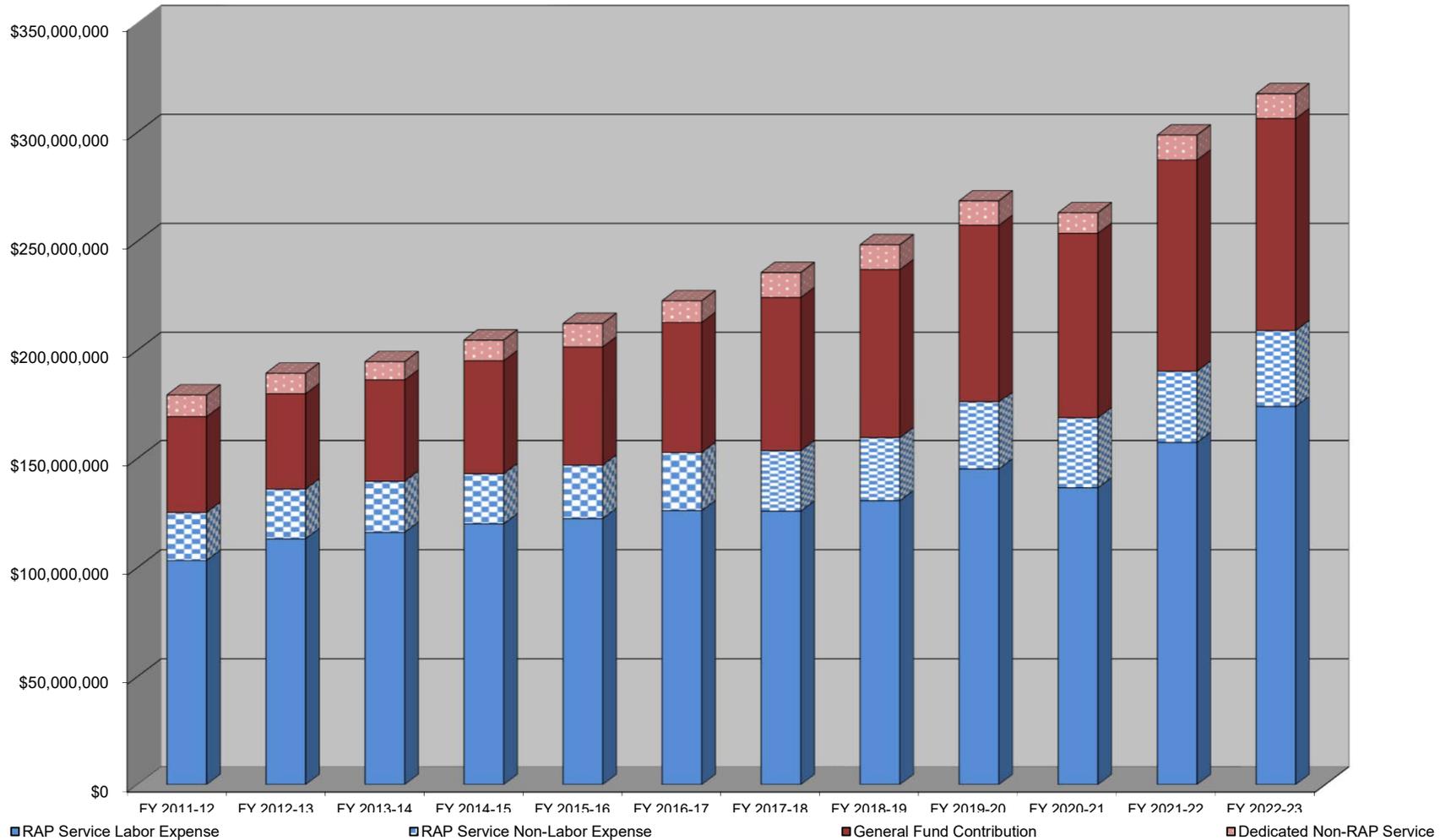
**CITY OF LOS ANGELES DEPARTMENT OF RECREATION AND PARKS (RAP)
FISCAL YEAR 2022-23 ADOPTED OPERATING BUDGET BY PROGRAM/CATEGORY**

PROG CODE	PROGRAM NAME	PROGRAM DESCRIPTION	AMOUNT	%
2022-23 RAP CORE SERVICES PROGRAMS				
DC8801	Museums and Educational (44 regular full-time positions)	Provide historic and education-based programs through museum facilities and exhibits.	\$ 4,659,861	1.47%
DC8802	Griffith Observatory (23 regular full-time positions)	Provide residents and visitors with observational, inspirational, and educational experiences.	\$ 6,024,699	1.90%
DC8807	Aquatics (61 regular & 5 resolution full-time positions)	Provide recreation-based aquatic programs and activities at 59 swimming pools and 3 open water facilities and pool maintenance and operations.	\$ 17,126,043	5.39%
DC8809	Building and Facilities (160 regular & 18 resolution full-time positions)	Provide construction and maintenance services to park buildings and facilities.	\$ 24,908,031	7.84%
DC8810	Land Maintenance (663 regular & 13 resolution full-time positions)	Provide general upkeep, cleanliness, and maintenance of park grounds and facilities (including public restrooms).	\$ 71,393,676	22.47%
DC8811	Capital Projects and Planning (29 regular & 6 resolution full-time positions)	Provide technical services to the Department.	\$ 4,484,058	1.41%
DC8812	Expo Center (31 regular full-time positions)	Provide recreational, educational, and cultural programs and services in and around South Los Angeles.	\$ 4,149,750	1.31%
DC8813	Partnerships, Grants and Sponsorships (10 regular full-time positions)	Provide enhanced and expanded recreational programs, environmental stewardship, and improvements to park facilities .	\$ 1,209,467	0.38%
DC8820	Recreational Programming (367 regular & 7 resolution full-time positions)	Provide recreational activities, cultural activities, sports programs activities, youth and senior activities, and community events.	\$ 52,444,678	16.51%
DC8821	Venice Beach (18 regular full-time positions)	Provide recreational and maintenance services to Venice Beach.	\$ 2,509,446	0.79%
DC8823	Public Safety (55 regular & 1 resolution full-time positions)	Consists of Park Ranger services. Park Rangers support RAP's recreation and community service mission by providing law enforcement, public education, resource protection, and visitor services on park property.	\$ 7,325,059	2.31%
DC8849	Technology Support (19 regular full-time positions)	Provide professional support for RAP in information technology.	\$ 3,044,165	0.96%
DC8850	General Administration and Support (GASP) (91 regular & 3 resolution full-time positions)	Manage Department wide activities including: policy formulation; administrative decision making; finance administration; human resources; and public information functions.	\$ 16,876,383	5.31%
RAP CORE SERVICES TOTAL (1,571 REGULAR FULL-TIME & 53 RESOLUTION POSITIONS)			\$ 216,155,316	68.04%
2022-23 CITY GENERAL FUND CHARGEBACKS				
DC8822	Utilities and Sanitation	Water, electricity, and refuse collection fees.	\$ 32,544,486	
	City General Fund Reimbursement	Employee retirement and healthcare benefits	\$ 64,725,404	
CITY GENERAL FUND CHARGEBACKS TOTAL			\$ 97,269,890	30.62%
2022-23 RAP CITY SERVICES PROGRAM FOR NON-RAP FACILITIES				
DC8824	Public Building Landscape (3 regular full-time positions)	Provide public building landscape services to other City departments.	\$ 2,305,374	
DC8824	Summer Night Lights Program (4 regular full-time positions)	Provide Summer Night Lights (SNL) programming at recreational centers and Citywide SNL fiscal agent services.	\$ 1,413,288	
DC8824	Emergency Management Program (2 regular & 2 resolution full-time positions)	Provide services to fulfill RAP's responsibility as the City's Public Welfare and Shelter Division (Admin. Code Sec. 8.59).	\$ 377,451	
DC8824	Child Care Centers (9 regular & 36 resolution full-time position)	Provide operations at ten (13) Child Care Centers.	\$ -	
DC8824	Joy Picus Child Care Center (1 regular full-time position)	Provide contract administration for the Joy Picus Child Care Center.	\$ 181,854	
RAP CITY SERVICES FOR NON-RAP FACILITIES TOTAL (19 REGULAR FULL-TIME & 38 RESOLUTION POSITIONS)			\$ 4,277,967	1.35%
2022-23 RAP ADOPTED BUDGET TOTAL (1,590 REGULAR & 91 RESOLUTION FULL-TIME POSITIONS)			\$ 317,703,173	100.00%

**CITY OF LOS ANGELES DEPARTMENT OF RECREATION AND PARKS (RAP)
EXPENDITURES BY CATEGORY
ADOPTED BUDGET FOR FISCAL YEAR 2011-12 THROUGH FISCAL YEAR 2022-23**

Expenditures by Category ⁽¹⁾

	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
RAP Service Labor Expense	\$103,308,301	\$113,254,058	\$116,177,389	\$120,038,524	\$122,504,275	\$126,153,860	\$125,923,157	\$130,675,969	\$145,234,992	\$136,639,806	\$157,372,555	\$173,857,701
RAP Service Non-Labor Expense	\$22,006,164	\$22,802,077	\$23,397,556	\$22,981,854	\$24,486,897	\$26,618,113	\$27,639,875	\$28,868,980	\$30,765,046	\$32,045,969	\$33,029,563	\$35,197,615
General Fund Contribution ⁽²⁾	\$43,871,624	\$44,012,589	\$46,825,678	\$52,202,548	\$54,562,454	\$60,022,323	\$70,694,711	\$77,478,585	\$81,371,585	\$85,007,449	\$96,919,890	\$97,269,890
Dedicated Non-RAP Service ⁽³⁾	\$10,300,000	\$9,400,000	\$8,344,662	\$9,455,792	\$10,721,258	\$9,903,559	\$11,393,473	\$11,398,577	\$11,192,369	\$9,424,592	\$11,405,292	\$11,377,967
Total	\$179,486,089	\$189,468,724	\$194,745,285	\$204,678,718	\$212,274,884	\$222,697,855	\$235,651,216	\$248,422,111	\$268,563,992	\$263,117,816	\$298,727,300	\$317,703,173



1) In Fiscal Year 2007-08, RAP began paying the utilities (\$1.25 Million) with special funds from the Golf Division and Pershing Square.
 2) General Fund Contribution includes Refuse Collection Services, Utilities and City General Fund Reimbursements for retirement, healthcare, and other City overhead costs.
 3) Dedicated Non-RAP Service includes services for Harbor, El Pueblo de Los Angeles and City Services (Housing Authority City of Los Angeles (ended in FY 2018-19), public building landscaping for various City departments, Joy Picus Child Care Center and additional Child Care Centers, Support for the Film Industry (transitioned to Special Fund in FY 2017-18), Emergency Management, Summer Night Lights and the Bulky Item and Illegal Dumping (BIID) Crew (moved to RAP Services in FY 2019-20), etc.).